There are several Start Times: room start time, and surgeon cut time are common. Directly below are black diagrams that explain the fallout from not understanding how on-time starts should be implemented. To the sides, the four colored graphs show a progression of techniques (counter-clockwise from top left: bottom left, top right to bottom right) that attempt to achieve the same beneficial effects desired by on-time starts. Depending on the scenario, on-time starts are not the most powerful technique for finishing a day’s cases, and if poorly implemented (surgeon not showing up early for on-time starts as diagrammed below) waste employees’ time. They also may have beneficial or harmful effects in Pre-op and PACU if not strategically applied.

Surgeon starts earlier than 7am because the room and patient are usually ready earlier for a 95% surgical start at 7am...

Dr. Able flips his last room into one of the two rooms which Dr. Schlicter had been using...